



Appendix 3

PLAN OF ACTION

1.	ACTIVITIES AND ACTIONS	LEAD	SUPPORTING ORGANIZATION	TIMELINES
IMPORTANCE OF AIR TRANSPORT TO ECONOMIC GROWTH AND DEVELOPMENT IN WEST AFRICA.				
<i>With a population of over 380 million people, land mass of 5,112,903 Sq. km, geographical location, etc, Air Transport is a vital tool for economic growth, social integrations and overall sustainable development of West Africa.</i>				
i.	Promote the role of Air transport as an important tool and catalyst for regional economic growth, social integration and overall sustainable development of West Africa.	States and ECOWAS	AFCAC, ICAO other regional bodies and iPADIS	Continuous
ii.	Put in place appropriate policies that would create conducive operating environment for air transport businesses, stimulate traffic and support sustainable airline operations in the sub-region.	States and ECOWAS	AFCAC, ICAO other regional bodies and iPADIS	2021-2023
iii.	Assess the direct and indirect contribution of air transport to the national and regional GDP and put in place measures to increase it.	States and ECOWAS	iPADIS and other development partners	2021-2023

Plan of Action for Enhancing Air Transport Connectivity and Growth in West African Region

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2.	ACTIVITIES AND ACTIONS	LEAD	SUPPORTING ORGANIZATION	TIMELINES
PRE-COVID 19 CHALLENGES AND THE SLOW PACE OF AIR TRANSPORT DEVELOPMENT IN THE REGION				
<i>Pre-COVID 19 challenges and the factors that have militated against air transport development in the region should be effectively addressed.</i>				
i.	Promote the implementation of the various Declarations, Decisions, Roadmaps, Plans of Action, Targets etc. that have been adopted to facilitate the development air transport at the national and regional levels.	ECOWAS	AFCAC, ICAO, iPADIS and other development partners	2021-2022
ii.	Address factors that militate against national solutions to sustainable development and growth of air transport in the region including political, institutional, planning, financial, technological, technical expertise, capacity building, and manpower development, infrastructure development, proliferation of taxes, regulatory constraints, amongst others.	States and ECOWAS	AFCAC, ICAO, iPADIS and other development partners	2021-2022
iii.	Reassess the role and revitalize the contribution of civil aviation in West Africa to the economic growth, social progress and integration, and overall sustainable development.	ECOWAS	AFCAC, ICAO, iPADIS and other development partners	2021-2022

3.	ACTIVITIES AND ACTIONS	LEAD	SUPPORTING ORGANIZATION	TIMELINES
<p>IMPACT AND SOLUTIONS TO COVID-19 CHALLENGES ON AIR CONNECTIVITY</p> <p><i>The impact of COVID-19 Pandemic on air transport in West Africa further exacerbated the difficult position of the industry in the region and underscored the importance of public and user's confidence on operational and financial viability of air transport. It is therefore encouraged that the users of aviation services and the civil society should be consulted and involved in the development and implementation of aviation recovery plans and public health protocols applied to air transport.</i></p>				
i.	Implement a process for regular consultation with users and the public on the implementation of passenger facilitation programmes generally and on the Aviation Covid-19 recovery plans and the public health protocols applied to air transport.	States	ECOWAS, AFCAC ICAO, and iPADIS	2021
ii.	Implement targeted, fit for purpose and well publicized air transport public health protocols applied in a manner that facilitate easy compliance by travelers.	States	ECOWAS, AFCAC, ICAO, WHO-Africa, and iPADIS	2021
iii.	Implement a process for regular consultation with non-governmental and civil society organisations representing the interest of users and the public on the development and implementation of passenger facilitation programmes.	States, ECOWAS, AFCAC and ICAO	iPADIS and other non-governmental organisations	2021-2022
iv.	Enhance safety, security, facilitation, passenger health, efficiency, reliability, comfort, affordability, and competitiveness of air travel.	States	ICAO, AFCAC, and iPADIS	Continuous
v.	Assist and support the expeditious recovery of the air transport, tourism, trade and related sectors with the aim to reimagine, revitalize and retool the aviation system in West Africa to meet present and future challenges.	States	AU, AFCAC, ICAO, UNWTO, AfDB, World Bank, iPADIS and other development partners etc.	2021

vi.	Develop and implement harmonised air travel related public health policies and protocols for the West African region.	States and ECOWAS	AFCAC, ICAO, WHO-Africa, African CDC and iPADIS	2021
vii.	Develop and implement a joint assessment and reciprocal policy on air travel related public health policies and protocols, implemented by third party governments and organisations.	States and ECOWAS	AFCAC, ICAO, WHO-Africa, African CDC and iPADIS	2021

4.	ACTIVITIES AND ACTIONS	LEAD	SUPPORTING ORGANIZATION	TIMELINES
INTER-SECTORAL COLLABORATION AND SYNERGIES BETWEEN AIR TRANSPORT AND OTHER SECTORS				
<i>Opportunities and threats in other sectors such as tourism, trade, finance, public health, immigration and border control etc. have significant impact on the strength and growth of air transport and vice versa. Also in order to ensure that civil aviation policies, plans and programmes consider the interests of users of air transport services and overall benefits to the society, a more active involvement of non-governmental organizations, civil society organizations and stakeholders should be encouraged.</i>				
i.	Establish and implement a process for regular inter-sectoral consultation and collaboration between air transport and other sectors of the economy such as tourism, trade, finance, public health, immigration and border control etc.	States	ECOWAS, AFCAC, ICAO and UNWTO	2021
ii.	Develop, review and implement civil aviation policies, regulatory frameworks, and strategic plans that promote the growth of air transport in a sustainable, innovative and socially responsible manner.	States	ECOWAS, AfDB and iPADIS	2021
iii.	Establish short, medium, long term and risk-based national and regional strategic plans with clear objectives, measurable targets, milestones, accountabilities and monitoring mechanisms.	States	ECOWAS, AfDB and iPADIS	2021-2023
iv.	Align and integrate civil aviation master plans with their national and regional economic development plans.	States	ECOWAS, AfDB and iPADIS	2021-2023

v.	Implement a framework to enable regular engagement with non-governmental organizations, civil society organizations and stakeholders in the development and implementation civil aviation related policies, plans and programmes.	States, ECOWAS, AFCAC and ICAO	iPADIS	2021-2022
vi.	Organize Non-governmental organizations, and civil society organizations in the civil aviation and related sectors under an umbrella organisation for a more effective participation at the regional and global aviation levels. Within one year.	iPADIS	States, ECOWAS, AFCAC, ICAO and Donor Agencies	2021-2022

5.	ACTIVITIES AND ACTIONS	LEAD	SUPPORTING ORGANIZATION	TIMELINES
REVITALISE AND REPOSITION THE AIR TRANSPORT INDUSTRY IN THE REGION				
<i>Industry operators and service providers including airlines, airports, air navigation service providers, etc. should review their business models and implement innovative technologies and solutions to ensure long term sustainability and resilience of air transport services in the region.</i>				
i.	Review and adapt plans, business models and operations to overcome current challenges and ensure resilience against future risks.	Airlines, airports, ANSPs and other service providers	States, AfDB, IATA, ACI	Continuous
ii.	Promote and apply innovative technologies, digitalized processes, approaches and thinking in the air transport and related sectors.	States	International Organisations, NGOs, operators and service providers	Continuous
iii.	Encourage cooperation and partnership among airlines in West Africa, by putting in place policies that allows cross border investments among member States.	States	ECOWAS, AFCAC, AFRAA and ICAO	Continuous

iv	All forms of regulatory impediments and constraints on granting of traffic rights to airlines in the region to promote intra regional travels should be removed.	States	ICAO, AFCAC, ECOWAS and iPADIS	Continuous
v	Appropriate regulations to support the operations and digitalization of air cargo operations in the region in order to maximise the benefits of the African Continental Free Trade Agreement (AfCFTA) should be put in place.	States	ICAO, AFCAC, ECOWAS and iPADIS	Continuous
vi	Support and assistance be given to the industry to safeguard the employment of their personnel, who should be retrained to acquire versatile skills in order to contribute to the ongoing recovery and repositioning of the air transport industry in West Africa	States, Airlines, airports, ANSPs and other service providers	ICAO, AFCAC, ECOWAS, iPADIS, AFRAA, ACI, IATA, CANSO, ITF, and AATO	Continuous

6.	ACTIVITIES AND ACTIONS	LEAD	SUPPORTING ORGANIZATION	TIMELINES
FOLLOW-UP ACTION AND MONITORING				
<i>The continuous support and assistance of international organisations, civil society organisations and development partners, etc., to the development of air transport in West African Region are encouraged. Additionally, a monitoring framework to monitor the implementation of the regional plan should be established.</i>				
i.	Establish a monitoring framework to monitor and report on the implementation of the Regional Plan of Action as well as organize and facilitate the implementation of follow up activities.	States and ECOWAS	AFCAC, ICAO and iPADIS	2021
ii	Strengthen the capacity of States and ECOWAS, Air Transport Department to facilitate the development of sectoral and regional Plan of Action.	States and ECOWAS	AFCAC, ICAO and iPADIS	Continuous
ii.	Continue to support and assist air transport development in the West African region.	States and ECOWAS	AUC, AFCAC, AFRAA, ICAO, iPADIS, AfDB, World Bank, IATA,	Continuous

			ACI, UNWTO, CANSO, ASECNA, etc.	
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